RELATIVE PRICE OVERVIEW

May 27, 2020



Agenda

Relative Price Overview

FAQs with Bela Gorman, Gorman Actuarial

- What is Relative Price?
- Relative Price Data
- The Reporting of Service Categories
 - Hospital Outpatient and Physician reporting
- The Reporting of Multipliers

Data Preparation for Submission with CHIA Staff

- Parent vs Local Provider Groups
- A quick note on the Submission Templates and Provider List



Bela Gorman Gorman Actuarial, Inc.



What is relative price?

Acute Psych Chronic Rehab Commercial
Medicare
Medicaid
Dual Eligibles 18 to 64
Dual Eligibles 65+
Other

HMO and POS Indemnity PPO Other

Hospital Type **Hospital Name Insurance Category** Data Year Product Type Blended RP Inpatient RP **Outpatient RP** Commercial (self and fully insured) 0.840 Anna Jaques Hospital Acute 2017 HMO and POS 0.770 0.720 Athol Memorial Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 0.740 0.710 0.770 **Baystate Medical Center** Acute Commercial (self and fully insured) 2017 HMO and POS 0.980 1.020 0.950 2017 HMO and POS 0.990 0.860 **Baystate Franklin Medical Center** Acute Commercial (self and fully insured) 0.920 Fairview Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 1.370 1 080 1.600 2017 HMO and POS 0.780 Signature Healthcare Brockton Hospital Acute Commercial (self and fully insured) 0.790 0.800 Commercial (self and fully insured) Cape Cod Hospital Acute 2017 HMO and POS 1.300 1.150 1.420 1.150 Falmouth Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 1.350 1.510 Steward Norwood Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 0.880 0.880 0.890 0.970 Steward Carney Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 0.910 0.880 Cooley Dickinson Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 0.920 1.000 0.850 Dana-Farber Cancer Institute Acute Commercial (self and fully insured) 2017 HMO and POS 1.020 0.840 1.160 Beth Israel Deaconess Hospital - Needham Acute Commercial (self and fully insured) 2017 HMO and POS 0.830 0.820 0.840 **Emerson Hospital** Acute Commercial (self and fully insured) 2017 HMO and POS 0.960 0.990 0.930 Brigham and Women's Faulkner Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 1.050 1.130 0.980 Harrington Memorial Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 0.850 0.800 0.890 HealthAlliance Hospital Commercial (self and fully insured) 2017 HMO and POS 0.740 0.740 0.740 Acute **Heywood Hospital** Acute Commercial (self and fully insured) 2017 HMO and POS 0.740 0.680 0.790 Steward Holy Family Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 0.830 0.890 0.780 Holvoke Medical Center Acute Commercial (self and fully insured) 2017 HMO and POS 0.770 0.800 0.750 Beth Israel Deaconess Hospital - Plymouth Commercial (self and fully insured) 2017 HMO and POS 0.900 0.950 0.860 Acute Lawrence General Hospital Acute Commercial (self and fully insured) 2017 HMO and POS 0.760 0.820 0.710 Lowell General Hospital Commercial (self and fully insured) 2017 HMO and POS 0.890 0.930 0.860 Acute Martha's Vineyard Hospital Commercial (self and fully insured) 2017 HMO and POS 1.890 1.240 2.390 Acute

Illustrative Cohort

Acute Hospital, Commercial (self and fully insured) HMO and POS

Relative price is a metric that measures how expensive one provider is compared to another for a certain "cohort".

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Relative Price Data

- Inpatient Hospital
 - ➤ Inpatient Hospital Claims & Non Claims
 - ➤ Discharges
 - ➤ Case Mix Index
- > Outpatient Hospital, Physician, Other Provider
 - ➤ Outpatient Hospital Claims & Non Claims
 - Multiplier by Service Category

Hospital Outpatient & Physician Service Categories

- > Generally, payers negotiate multipliers for categories of service
 - ➤ Applied to a fee schedule
 - > Fee schedule on the most part would be the same across hospitals
- ➤ Payers and hospitals negotiate price for groups of services (generally) "service categories"
- ➤ Each insurer must assess the best approach to group data by examining how they contract for services this may require conversations with the contracting area within an insurer.
- > All insurers in our market report data using different service category definitions.

Exemplar Hospital Outpatient Service Categories

| Payer 1 | Payer 2 | Payer 3 | Payer 4 | Payer 5 |
|----------------------|-----------------------------------|-----------------------------|----------------------|---------------------------------------|
| Ambulatory Facility | Clinic | Outpatient | Clinic Codes | All remaining Ancillary services |
| Emergency Room | Current Payment on Account Factor | Outpatient Emergency Room | Codes paid on APC FS | Drug, DME and Ambulance services |
| Lab | Dialysis | Outpatient Medical Rx | Emergency Room | Emergency Room services |
| Medical Pharmacy | DME | Outpatient Observation | Hosp OP Drug FS | Evaluation and Management services |
| Radiology | Emergency Room | Outpatient Radiology | Hospital OP Therapy | Hospital Outpatient Surgical services |
| Specialist Physician | High Tech Radiology | Outpatient Same-day Surgery | Observation | Laboratory, CT Scans, MRI services |
| | Laboratory | | Other | Mental Health E&M provided by non-MD |
| | Mammography | | | Observation |
| | Mental Health | | | PT / OT, Mammography |
| | Observation | | | |
| | Other | | | |
| | Outpatient Rehab Services | | | |
| | Outpatient Surgery Services | | | |
| | Pharmacy | | | |
| | Professional Services | | | |
| | Radiation Oncology | | | |
| | Radiology | | | |
| | Sleep | | | |

Payers should group their hospital outpatient data into categories of services. Categories should align with how prices are negotiated. Each payer uses their own definitions of service categories and no two payers are the same. There are some consistent categories ie. Emergency Room & Ambulatory Surgery.

Exemplar Physician Service Categories

| Payer 1 | Payer 2 | Payer 3 | Payer 4 | Payer 5 |
|----------------------|------------------------|------------------------|---------------|---|
| Ambulatory Facility | All Physician Payments | All Physician Payments | Commercial MD | Anesthesia services |
| Dental Rider | | | | Drug, DME services |
| Home Health | | | | Physician services; typically RVU-based |
| Lab | | | | |
| Medical Pharmacy | | | | |
| Mental Health | | | | |
| Primary Physician | | | | |
| Radiology | | | | |
| Specialist Physician | | | | |
| | | | | |

Payers should group their physician data into categories of services. Categories should align with how prices are negotiated.
Each payer uses their own groupings and no two payers are the same. Here we observe that some payers only have 1 category of service.

The Reporting of Multipliers



The Reporting of Multipliers

- Multiplier data critical in calculation of Relative Price.
- > The multiplier represents the mark up from a standard fee schedule
- > Two ways to report multiplier
 - 1. Directly from the negotiated provider-payer contract
 - 2. Imputed from Data
- ➤ If insurers report multiplier using method 1, then the Multiplier Indicator would be designated as "1" (Negotiated base rate or multiplier (not calculated))
- ➤ If insurers report multiplier using method 2, then the Multiplier Indicator would be designated as "2" (Calculated payment –derived base rate or multiplier)

Calculated multiplier (imputed multiplier): Hospital Outpatient

- ➤ The calculation for imputed multipliers would be performed separately by "cohort" & service category
 - **≻**Cohort
 - ➤ Hospital Type {Acute, Psych, Chronic, Rehab}
 - ➤ Insurance Category {Commercial, Medicaid, Medicare, etc.}
 - ➤ Product Type {HMO/POS, PPO, Indemnity, Other}
 - ➤ Service Category {Emergency Room, Lab, Ambulatory Surgery etc.}
- ➤ The methodology used to report multiplier "should be" the same within each "cohort" and service category
- Data used will be claims based payments and number of units

Calculated payment-derived base rate or multiplier (imputed multiplier): Numerical Example

(1)

(2)

(3)

(4)

(5) = (1)/(3) (6) = (2)/(4)

(7)

(8)

(9) = (7)/(8)

| Lab Services Multiplier | CPT X Total Allowed Claims | CPTY Total Allowed Claims | CPT X Units | CPT Y Units | CPT X Price | CPTY Price | Actual Average Price | Expected Price | Multiplier = Actual/Expected |
|-------------------------|----------------------------------|---------------------------|----------------|----------------|-------------|------------|----------------------|-------------------|------------------------------|
| Provider A | \$250 | \$300 | 3 | 3 | \$83.33 | \$100.00 | \$91.67 | \$78.21 | 1.172 |
| Provider B | \$700 | \$700 | 10 | 9 | \$70.00 | \$77.78 | \$73.68 | \$77.94 | 0.945 |
| Total/Network Average | \$950 | \$1,000 | 13 | 12 | \$73.08 | \$83.33 | | 8 | 3 |

Calculated payment-derived base rate or multiplier (imputed multiplier): Numerical Example

Columns (1) & (2): These represent total allowed claims paid out for CPT X and CPT Y for Provider A & B in a given year.

Columns (3) & (4): These represent total units for CPT X and CPT Y for Provider A & B for the same year as the reported allowed claims.

Column (5) & (6): These represent an imputed price for CPT X and CPT Y by provider and for the network.

Column (7): This is the actual price across both CPT codes. The formula for Provider A is: (\$250+\$300)/(3+3) = \$91.67. The formula for Provider B across both CPT codes is: (\$700 + \$700)/(10+9) = \$73.68

Column (8): This is the expected price for each provider using the network average prices. The formula for Provider A is $\{(3*73.08+(3*83.33))\}/(3+3) = 78.21$. The formula for Provider B is $\{(10*73.08) + (9*83.33)\}/(10+9) = \77.94

Column (9): This is the imputed multiplier and takes the ratio of Actual Price to Expected Price.

Indirect Standardization Method

Issues with Imputed Multiplier

- ➤ Small sample size can lead to results that do not make sense
- ➤ Calculation may not represent true negotiated price
- ➤ Payers are expected to review results for reasonability and to adjust results accordingly to best reflect actual prices
- ➤ Multipliers should be reviewed by payer provider contracting area and payer actuarial/finance departments before reporting to CHIA

Checking for reasonability

Here we see that the multiplier ranges from 0.08 to 2.00. I have highlighted 0.08 as it appears unlikely. This is where contracting or actuarial could provide insight and also suggest modifications on how to report the multiplier.

Lab

| Hospital A | 1.10 |
|------------|------|
| Hospital B | 2.00 |
| Hospital C | 0.08 |
| Hospital D | 0.95 |
| Hospital E | 1.00 |
| Hospital F | 0.85 |

Here we see that the multiplier ranges from 0.60 to 10. I have highlighted 10 as it appears unlikely. This is where contracting or actuarial could provide insight and also suggest modifications on how to report the multiplier.

Amb Surg

| Hospital A | 2.00 | |
|------------|-------|--|
| Hospital B | 1.70 | |
| Hospital C | 10.00 | |
| Hospital D | 2.20 | |
| Hospital E | 0.80 | |
| Hospital F | 0.60 | |

Adjusting the results

- >Imputed multipliers that lead to inaccurate results:
 - ➤ Seek assistance from contracting or actuarial/finance area
 - ➤ May lead to modifying the calculation or adjusting the data
 - ➤ May lead to reviewing the actual contracts
 - > Review your calculations to ensure they are correct
 - ➤ Contact CHIA and CHIA's actuaries for consultation

DATA PREPARATION

Within an Insurance Category/Product Type Combination:

Was more than \$1000 paid to the **Parent Provider Group?**



Are Local Provider Groups reimbursed at different rates per the contracts?



Was more than **\$1000** paid to the **Local Provider Group?**









Include data in aggregate line (OrgID 999998 for Non Fee Schedule, OrgID 999999 For Fee Schedule)

Report the Parent Provider Group and **Local Provider Group** under the same OrgID

Report the Local Practice OrgID as 999998 for Non Fee Schedule, 999999 For Fee Schedule

Report the **OrgIDs** associated with the Parent and Local Provider Groups separately



Use of a Local Aggregate is new for 2020 Reporting Year

Example: Atrius Health

- Scenarios
 - 1: Data is tracked only for Atrius Health
 - 2: Data is tracked at local physician level and payments are >\$1000
 - 3: Data is tracked at Local Practice level and payments are <\$1000

| Scenario | Parent OrgID | Parent | Local OrgID | Local | Payments |
|----------|-----------------|------------------|----------------|-----------------------------|----------|
| 1 | 9995 | Atrius Health | 9995 | Atrius Health | \$15,000 |
| 2 | 9995 | Atrius Health | 10963 | Dedham Medical | \$5,000 |
| 2 | 9995 | Atrius Health | 4932 | Harvard Vanguard | \$5,000 |
| 2 | 9995 | Atrius Health | 10964 | Granite Medical | \$5,000 |
| 3 | 9995 | Atrius Health | 4932 | Harvard Vanguard | \$14,000 |
| 3 | 9995 | Atrius Heath | 999999 | Fee Schedule Payments | \$1,000 |



Reporting Thresholds

New for 2020 Data Collection

- Physician groups should be reported individually until 90% of total payments are included
- Other Providers should be reported individually until 80% of total payments to that provider type are included
 - i.e. Aggregate reporting lines should contain less than 10% of total physician payments and less than 20% of total other provider type payments
 - Aggregate lines should only exceed this proportion if reporting additional provider groups would result in reporting payments of less than \$1000



The Parent Physician Group should be the group that is contracted with

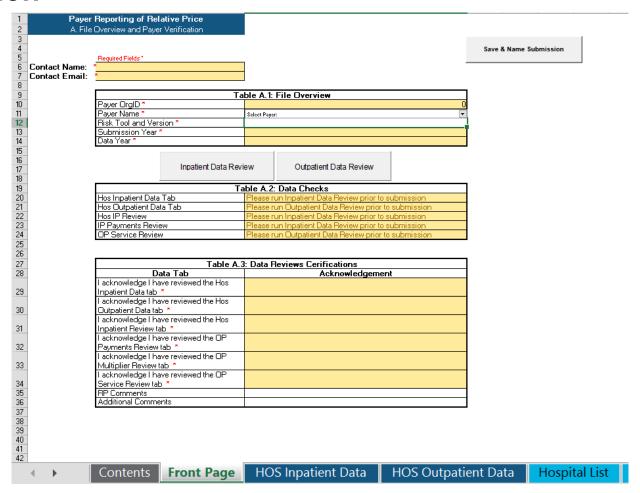
- CHIA often gets questions about which provider group is the parent
 - It depends!
 - The list to the right represents the top parent physician groups

| | Top Reported Parent Physician Groups | | | |
|-------|--|--|--|--|
| OrgID | Physician Group | | | |
| 9995 | Atrius Health | | | |
| 8643 | Baycare Health Partners, Inc. | | | |
| 10968 | Beth Israel Deaconess Care Organization (BIDCO) | | | |
| 10969 | Boston Medical Center Mgt Service | | | |
| 17687 | Lahey Clinical Performance Accountable Care Organization | | | |
| 10826 | Mount Auburn Cambridge IPA | | | |
| 9916 | New England Quality Care Alliance (NEQCA) | | | |
| 8745 | Partners Community Physician Organization | | | |
| 10972 | Reliant Medical Group | | | |
| 11058 | Steward Network Services, Inc. | | | |
| 11018 | The Childrens Hospital Corporation | | | |
| 9784 | UMass Memorial Medical Group | | | |



A Quick Note About the Template

It is necessary for the Front Page to be complete prior to submission





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A Quick Note on the Provider List

The Uniform Provider List has been updated on CHIA's Website

The new version includes NPIs for Physician Groups and Other Providers

- CHIA was able to identify NPIs for only about 80% of Other Provider organizations
- NPIs are provided for reference but OrgIDs are still considered the authoritative identifier for providers by CHIA
- There is not a 1 to 1 relationship between NPIs and OrgIDs, so data submitters should use due diligence when using NPIs in data preparation
- Data submitters are responsible for verifying that the data is associated with the correct organization prior to submission
- NPIs are included in the Uniform Provider List on CHIA's website but will not be added to the submission templates
- Please reach out to CHIA with any feedback on the NPI Lists



Next Steps

CHIA anticipates releasing final Provider List next week

CHIA will be offering individual calls with each Payer to answer any questions regarding the new RP process

Please feel free to reach out at any point with questions to Matt MacNabb at Matthew.MacNabb@massmail.state.ma.us

